

**Macaulay Centres for Children  
Financial Statements**  
For the year ended December 31, 2025

	<b>Contents</b>
<b>Independent Auditor's Report</b>	<b>2 - 3</b>
<b>Financial Statements</b>	
Statement of Financial Position	<b>4</b>
Statement of Operations	<b>5</b>
Statement of Changes in Fund Balances	<b>6 - 7</b>
Statement of Cash Flows	<b>8</b>
Notes to Financial Statements	<b>9 - 19</b>
Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres	<b>20 - 24</b>
Schedule 2 - Canada-Wide Early Learning and Child Care (CWELCC) - HCC	<b>25</b>



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## Independent Auditor's Report

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To the Directors of Macaulay Centres for Children

### Opinion

We have audited the financial statements of Macaulay Centres for Children (the "Centre"), which comprise the statement of financial position as at December 31, 2025, and the statements of operations, changes in fund balances and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Centre as at December 31, 2025, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Centre's financial reporting process.

### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



#### Auditor's Responsibilities for the Audit of the Financial Statements (Continued)

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

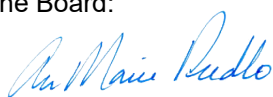
*BDO Canada LLP*

Chartered Professional Accountants, Licensed Public Accountants  
Oakville, Ontario  
May 20, 2026

## Macaulay Centres for Children Statement of Financial Position

December 31	2025	2024
<b>Assets</b>		
<b>Current</b>		
Cash (Note 2)	\$ 11,604,728	\$ 11,991,468
Accounts receivable (Note 3)	1,164,847	814,372
Prepaid expenses	109,620	82,853
	12,879,195	12,888,693
<b>Investments (Note 4 (a))</b>	4,473,015	4,238,342
<b>Capital assets (Note 5)</b>	2,002,915	2,203,644
	\$ 19,355,125	\$ 19,330,679
<b>Liabilities and Fund Balances</b>		
<b>Current</b>		
Accounts payable and accrued liabilities (Note 6)	\$ 5,150,754	\$ 5,729,885
Current portion of leasehold inducements (Note 7)	20,690	20,690
Deferred contributions (Note 8 (a))	2,572,745	2,241,242
	7,744,189	7,991,817
<b>Leasehold inducements (Note 7)</b>	75,860	96,550
<b>Deferred contributions (Note 9 (b))</b>	1,023,303	1,188,165
	8,843,352	9,276,532
<b>Commitments and indemnifications (Notes 11 and 15)</b>		
<b>Fund balances</b>		
Operating fund	1,533,679	1,260,432
Capital asset fund (Note 10)	939,332	985,016
Externally restricted fund		
Dorothy and Hugh Macaulay fund	248,220	278,653
Internally restricted funds		
Building fund	3,268,109	3,225,814
Contingency fund	4,522,433	4,304,232
	10,511,773	10,054,147
	\$ 19,355,125	\$ 19,330,679

On behalf of the Board:



\_\_\_\_\_  
Director



\_\_\_\_\_  
Director

The accompanying notes are an integral part of these financial statements.

## Macaulay Centres for Children Statement of Operations

For the year ended December 31	2025	2024
<b>Revenue</b>		
Fees for services (Note 12)	\$ 9,864,099	\$ 10,705,912
Grants (Note 13)	23,079,258	20,237,008
United Way of Toronto and York Region	477,127	477,254
Amortization of deferred contributions related to capital assets (Note 9 (a))	134,355	169,173
Donations, fundraising and other	278,183	26,803
	<b>33,833,022</b>	<b>31,616,150</b>
<b>Expenditures</b>		
Salaries and wages	19,893,254	17,824,629
Home child care providers	4,838,760	4,838,559
Employee benefits (Note 14)	3,744,824	3,205,606
Building occupancy and maintenance	1,526,865	1,352,325
Food services	1,339,211	1,190,217
Professional services	649,666	746,655
Program expenses	635,223	456,303
Office and general	463,510	463,354
Amortization	417,967	491,732
Insurance	158,184	108,491
Recruitment and education	139,507	190,181
Promotion and publicity	71,488	95,713
Transportation	17,324	19,767
	<b>33,895,783</b>	<b>30,983,532</b>
<b>Excess (deficiency) of revenue over expenditures from operations</b>	<b>(62,761)</b>	<b>632,618</b>
<b>Investment income</b> (Note 4(b) and (c))	<b>493,286</b>	<b>768,376</b>
<b>Excess of revenue over expenditures for the year</b>	<b>\$ 430,525</b>	<b>\$ 1,400,994</b>

The accompanying notes are an integral part of these financial statements.

## Macaulay Centres for Children Statement of Changes in Fund Balances

**For the year ended December 31, 2025**

	Operating Fund	Capital Asset Fund	Dorothy and Hugh Macaulay Fund	Internally Restricted Funds		2025 Total
				Building Fund	Contingency Fund	
<b>Net assets</b> , beginning of year	\$ 1,260,432	\$ 985,016	\$ 278,653	\$ 3,225,814	\$ 4,304,232	\$ 10,054,147
Excess (deficiency) of revenue over expenditures for the year	693,447	(262,922)	-	-	-	430,525
Purchase of capital assets	(217,238)	217,238	-	-	-	-
Transfer of fund balances	57,534	-	(57,534)	-	-	-
Transfer of investment income (Note 4(b))	(308,241)	-	-	69,955	238,286	-
Investment income	-	-	27,101	-	-	27,101
Transfer of expenses - Building fund	27,660	-	-	(27,660)	-	-
Transfer of management fees on investment income	20,085	-	-	-	(20,085)	-
<b>Net assets</b> , end of year	\$ 1,533,679	\$ 939,332	\$ 248,220	\$ 3,268,109	\$ 4,522,433	\$ 10,511,773

The accompanying notes are an integral part of these financial statements.

## Macaulay Centres for Children Statement of Changes in Fund Balances

**For the year ended December 31, 2024**

	Operating Fund	Capital Asset Fund	Dorothy and Hugh Macaulay Fund	Internally Restricted Funds		2024 Total
				Building Fund	Contingency Fund	
Net assets, beginning of year	\$ 3,012,043	\$ 1,125,784	\$ 290,831	\$ 217,114	\$ 4,019,559	\$ 8,665,331
Excess (deficiency) of revenue over expenditures for the year	1,702,863	(301,869)	-	-	-	1,400,994
Contributions received for capital assets	97,723	(97,723)	-	-	-	-
Purchase of capital assets	(258,824)	258,824	-	-	-	-
Transfer of fund balances	(3,000,000)	-	-	3,000,000	-	-
Transfer of investment income (Note 4(b))	(314,139)	-	-	8,700	305,439	-
Investment loss	-	-	(12,178)	-	-	(12,178)
Transfer of management fees on investment income	20,766	-	-	-	(20,766)	-
Net assets, end of year	\$ 1,260,432	\$ 985,016	\$ 278,653	\$ 3,225,814	\$ 4,304,232	\$10,054,147

The accompanying notes are an integral part of these financial statements.

## Macaulay Centres for Children Statement of Cash Flows

For the year ended December 31	2025	2024
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Excess of revenue over expenditures for the year	\$ 430,525	\$ 1,400,994
Adjustments to reconcile excess of revenue over expenditures to net cash provided by operating activities		
Unrealized gains on investments (Note 4(c))	(16,634)	(99,192)
Amortization of capital assets	417,967	491,732
Amortization of deferred contributions related to capital assets	(134,355)	(169,173)
Amortization of lease inducements (Note 7)	(20,690)	(20,690)
Changes in non-cash working capital balances		
Accounts receivable	(350,475)	(11,198)
Prepaid expenses	(26,767)	(17,795)
Accounts payable and accrued liabilities	(579,131)	487,691
Deferred contributions	300,996	(1,454,097)
	21,436	608,272
<b>Investing activities</b>		
Purchase of capital assets	(217,238)	(258,824)
Purchase of investments, net of proceeds from sale of investments	(218,039)	(192,494)
Investment income (loss) earned on endowment fund	27,101	(12,178)
	(408,176)	(463,496)
<b>Financing activity</b>		
Deferred contributions related to capital asset fund	-	97,723
<b>Increase (decrease) in cash during the year</b>	<b>(386,740)</b>	<b>242,499</b>
<b>Cash, beginning of year</b>	<b>11,991,468</b>	<b>11,748,969</b>
<b>Cash, end of year</b>	<b>\$ 11,604,728</b>	<b>\$ 11,991,468</b>

The accompanying notes are an integral part of these financial statements.

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# Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

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## 1. Significant Accounting Policies

### **Purpose of the Organization**

Macaulay Centres for Children (the "Centre") is a not-for-profit organization incorporated under the laws of Ontario as a corporation without share capital. The Centre provides specialized childcare and family support services.

The Centre is subject to the Charities Accounting Act and the Charitable Gifts Act and is registered as a charitable organization and, as such, is exempt from income taxes.

### **General and Basis of Accounting**

The financial statements of the Centre have been prepared in accordance with Canadian accounting standards for not-for-profit organizations. The preparation of financial statements in conformity with these standards requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. These financial statements are prepared on the basis that the Centre will be able to continue as a going concern, which is dependent upon the continued financial support of the City of Toronto, the United Way and others.

### **Revenue Recognition**

The Centre follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions for the purchase of capital assets that will be amortized are deferred and recognized as revenue of the Capital Asset Fund on the same basis as the amortization expense related to the acquired capital assets.

Fees for services are recognized as revenue in the period in which the services are provided.

### **Capital Assets**

Capital assets are recorded at cost less accumulated amortization. Amortization is charged as an expense of the Capital Asset Fund on a straight line basis over the assets' estimated useful lives as follows:

Building, playground and building improvements	- 15 years
Computer hardware and software	- 3 years
Equipment	- 5 years
Furniture and fixtures	- 5 years

Leasehold improvements are amortized on a straight line basis over the lease term, which varies between 1 to 10 years.

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# Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

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## 1. Significant Accounting Policies (Continued)

### Funds

(a) Operating Fund

This fund reports the revenue and expenditures pertaining to the Centre's programs and services.

(b) Capital Asset Fund

This fund reports the assets, liabilities, revenue and expenditures of the Centre's capital asset activities.

(c) Internally Restricted Funds

Internally Restricted Funds are funds designated by the Board of Directors for specific purposes. These funds are as follows:

- The Contingency Fund is operating surplus set aside by the Board of Directors to be used for purposes determined by the Board of Directors.
- The Building Fund is used to support the maintenance and development of the building owned by the Centre.

(d) Externally Restricted Fund - Dorothy and Hugh Macaulay Fund

The Dorothy and Hugh Macaulay Fund is an externally restricted endowment fund set up by the donors to be maintained in perpetuity. Income from the Endowment Fund is to be used for projects of the Centre that benefit children with special needs as determined by the Centre's senior management.

### Contributed Services

Volunteers contributed 12,371 hours during the year (2024 - 12,766 hours) to assist the Centre in carrying out its activities. Due to the difficulty in determining their fair value, contributed services are not recognized in the financial statements.

### Pledges

Pledges to donate funds are not recorded in the financial statements.

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## Macaulay Centres for Children Notes to Financial Statements

December 31, 2025

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### 1. Significant Accounting Policies (Continued)

#### Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial instruments are reported at cost or amortized cost less impairment, except for investments, which are measured at fair value. Financial assets are tested for impairment when changes in circumstances indicate the asset could be impaired. Transaction costs on the acquisition, sale or issue of financial instruments are expensed for those items remeasured at fair value at each statement of financial position date and charged to the financial instrument for those measured at amortized cost.

#### Foreign Currency Translation

Foreign currency transactions are translated at the rates of exchange in effect at the date of the transaction. Foreign currency denominated monetary assets and liabilities are translated at the rates of exchange in effect at the statement of financial position date. Gains and losses on translation of monetary assets and liabilities are included in the statement of operations.

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### 2. Cash

Cash consists of bank and a treasury account held at a chartered bank. Investments in the treasury account are designated into the fair value category. At December 31, 2025, the treasury account balance was \$7,732,710 (2024 - \$8,329,962) and earns interest at 2.25% (2024 - 2.75%).

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### 3. Accounts Receivable

	<u>2025</u>	<u>2024</u>
Operating Fund		
City of Toronto	\$ 682,540	\$ 510,693
HST	359,098	211,539
Parent fees	59,269	92,017
Other receivables	77,157	10,451
Ministry of Tourism, Culture and Sports	34,050	22,719
Allowance for doubtful accounts	<u>(47,267)</u>	<u>(33,047)</u>
	<u>\$ 1,164,847</u>	<u>\$ 814,372</u>

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 4. Investments

- (a) Investments consists of cash, Guaranteed Investment Certificates (GICs), fixed income securities and Canadian and foreign equities. The investments are subject to an investment policy set by the Board of Directors, which has as its main objective, which is the preservation of capital while maximizing returns without undue exposure to risk.

GICs earn interest between 1.85% and 5.30% (2024 - 1.58% and 5.30%), maturing May 2026 to December 2030 (2024 - March 2025 to December 2029).

Fixed income securities consist of Canadian bonds and preferred shares, with bonds having an original cost of \$543,999 (2024 - \$244,781), interest rates between 6.35% and 6.50% (2024 - 6.50%) and maturing between March 2029 to December 2030 (2024 - March 2029).

	2025	2024
Cash	\$ 22,187	\$ 6,445
Guaranteed Investment Certificates	2,457,274	2,529,420
Fixed income securities	694,383	335,909
Canadian equities	541,864	553,692
Foreign equities	757,307	812,876
	<b>\$ 4,473,015</b>	<b>\$ 4,238,342</b>

Foreign equities denominated in U.S. dollars total \$551,973 (2024 - \$565,282).

- (b) Investment income earned is reported as follows:

	2025	2024
Operating Fund	\$ 185,045	\$ 454,237
Internally Restricted Funds		
Building Fund	69,955	8,700
Contingency Fund	238,286	305,439
	<b>308,241</b>	<b>314,139</b>
Total investment income earned	<b>\$ 493,286</b>	<b>\$ 768,376</b>

- (c) Investment income:

	2025	2024
Realized investment income	\$ 476,652	\$ 669,184
Unrealized gains	16,634	99,192
	<b>\$ 493,286</b>	<b>\$ 768,376</b>

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 5. Capital Assets

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Land	\$ 2,625	\$ -	\$ 2,625	\$ -
Building, playground and building improvements	1,512,970	927,289	1,508,839	881,536
Computer hardware and software	1,286,966	711,358	1,183,740	545,905
Equipment	942,495	599,652	832,614	511,420
Furniture and fixtures	341,354	244,153	341,354	194,507
Leasehold improvements	913,847	514,890	913,847	446,007
	<b>\$ 5,000,257</b>	<b>\$ 2,997,342</b>	<b>\$ 4,783,019</b>	<b>\$ 2,579,375</b>
Cost less accumulated amortization		<b>\$ 2,002,915</b>		<b>\$ 2,203,644</b>

### 6. Accounts Payable and Accrued Liabilities

	2025	2024
Supplier invoices	\$ 586,346	\$ 496,268
Home Child Care Providers	320,531	483,163
Grants repayable (Note 8b)	2,884,475	3,511,894
Staff salaries and wages	248,466	201,974
Payroll related remittances	260,770	158,498
Accrued professional fees	45,500	70,000
Other accruals	-	3,422
Group child care vacancy variable cost repayable	804,666	804,666
	<b>\$ 5,150,754</b>	<b>\$ 5,729,885</b>

Amounts payable to Home Child Care Providers were paid in full in January 2026 (2024 - January 2025).

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 7. Leasehold Inducements

	Capital Asset Fund	
	2025	2024
Free rent inducement	\$ 117,240	\$ 137,930
Amortization of inducement against amortization expense	<u>(20,690)</u>	<u>(20,690)</u>
	<b>96,550</b>	117,240
Less: Current portion	<u>(20,690)</u>	<u>(20,690)</u>
Long-term lease inducement	<u><b>\$ 75,860</b></u>	<u>\$ 96,550</u>

### 8. Deferred Contributions Related to Operating Fund

- (a) Deferred contributions reported in the Operating Fund relate to operating funding received in the current period that is related to a subsequent period.

Changes in the deferred contributions balance reported in the Operating Fund are as follows:

	2025	2024
Balance, beginning of year	\$ 2,241,242	\$ 3,753,697
Amounts received in the year	<b>23,887,888</b>	17,213,057
Amounts recognized as revenue in the year	<u>(23,556,385)</u>	<u>(18,725,512)</u>
Balance, end of year	<u><b>\$ 2,572,745</b></u>	<u>\$ 2,241,242</u>

The balances are represented by:

	2025	2024
City of Toronto (Note 8 (b))	\$ 2,332,185	\$ 2,124,474
Public Health Agency of Canada (Note 18)	<b>105,765</b>	24,009
Others	<u>134,795</u>	<u>92,759</u>
	<u><b>\$ 2,572,745</b></u>	<u>\$ 2,241,242</u>

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 8. Deferred Contributions Related to Operating Fund

(b) Deferred contributions related to funding received from the City of Toronto reported in the Operating Fund are as follows:

	Every Child Belongs	Early ON	Healthy Babies Healthy Children	Early Abilities	Wage Subsidies
Balance deferred contributions, beginning of year	\$ -	\$ 326,746	\$ 81,803	\$ -	\$ 23,038
Balance accounts payable, beginning of year	11,641	50,700	-	-	-
Amount received in the year	730,795	1,372,777	210,640	1,478,123	50,207
Amount recognized as revenue in the year	(584,636)	(1,309,611)	(271,479)	(1,461,169)	(51,866)
Group child care vacancy variable cost repayable	-	-	-	-	-
Amount repaid to funder	-	-	-	-	-
Amount repayable to funder (Note 6)	11,641	50,700	-	-	-
<b>Balance deferred contributions, end of year</b>	<b>\$ 146,159</b>	<b>\$ 389,912</b>	<b>\$ 20,964</b>	<b>\$ 16,954</b>	<b>\$ 21,379</b>

	Provincial Wage Enhancement	Home Child Agency Operating Fund	CWELCC	Total 2025	Total 2024
Balance deferred contributions, beginning of year	\$ -	\$ -	\$ 1,692,887	\$ 2,124,474	\$ 3,464,269
Balance accounts payable, beginning of year	273,091	168,834	3,007,628	3,511,894	3,486,065
Amount received in the year	467,813	-	19,184,064	23,494,419	19,037,163
Amount recognized as revenue in the year	(218,107)	-	(18,269,841)	(22,166,709)	(19,554,058)
Group child care vacancy variable cost repayable	-	-	-	-	(435,392)
Amount repaid to funder	(273,091)	-	(1,474,327)	(1,747,418)	(361,679)
Amount repayable to funder (Note 6)	249,706	168,834	2,403,594	2,884,475	3,511,894
<b>Balance deferred contributions, end of year</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,736,817</b>	<b>\$ 2,332,185</b>	<b>\$ 2,124,474</b>

The accompanying notes are an integral part of these financial statements.

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 9. Deferred Contributions

(a) Deferred Contributions Related to Capital Assets

Deferred contributions reported in the Capital Asset Fund include the unamortized portions of contributed capital assets and restricted contributions.

Changes in the deferred contributions balance reported in the Capital Asset Fund are as follows:

	2025	2024
Balance, beginning of year	\$ 1,101,388	\$ 1,172,838
City of Toronto funding used for capital asset purchases	-	97,723
Amounts amortized to revenue in the year	(134,355)	(169,173)
Balance, end of year	\$ 967,033	\$ 1,101,388

(b) Deferred Contributions Related to Special Initiatives

Special Initiatives consist of donations and grants from foundations, corporations, individuals and other fundraising activities to assist the Centre's programs and services, for innovative projects and activities, and for program enhancements.

	2025	2024
Balance, beginning of year	\$ 86,777	\$ 28,419
Fundraising and donations	83,483	120,891
Funding allocations	(113,990)	(62,533)
Balance, end of year	\$ 56,270	\$ 86,777
Total deferred contributions	\$ 1,023,303	\$ 1,188,165

### 10. Capital Asset Fund

Capital asset fund is calculated as follows:

	2025	2024
Capital assets	\$ 2,002,915	\$ 2,203,644
Amounts financed by leasehold inducements	(96,550)	(117,240)
Amounts financed by deferred contributions (Note 9 (a))	(967,033)	(1,101,388)
	\$ 939,332	\$ 985,016

## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

### 11. Commitments

The future minimum lease payments under non-cancelable leases for occupancy and equipment are as follows:

<u>Year</u>	<u>Occupancy</u>	<u>Equipment</u>	<u>Total</u>
2026	\$ 808,411	\$ 695	\$ 809,106
2027	539,691	695	540,386
2028	500,320	695	501,015
2029	410,273	695	410,968
2030	192,793	-	192,793
	<b>\$ 2,451,488</b>	<b>\$ 2,780</b>	<b>\$ 2,454,268</b>

### 12. Fees for Services

	<u>2025</u>	<u>2024</u>
City of Toronto	<b>\$ 5,124,990</b>	\$ 5,918,568
Parents	<b>4,739,109</b>	4,787,344
	<b>\$ 9,864,099</b>	<b>\$ 10,705,912</b>

### 13. Grants

	<u>2025</u>	<u>2024</u>
City of Toronto	<b>\$ 22,536,891</b>	\$ 19,681,955
Public Health Agency of Canada (Note 18)	<b>217,665</b>	258,720
Other foundations	<b>200,391</b>	173,161
Ministry of Tourism, Culture and Sport	<b>113,501</b>	113,416
Other Agencies	<b>10,810</b>	9,756
	<b>\$ 23,079,258</b>	<b>\$ 20,237,008</b>

### 14. Employee Benefits

The employees of the Centre are members of a defined contribution retirement pension plan. The pension expense of \$588,688 (2024 - \$494,842) recorded in the Operating Fund is the amount of contributions the Centre was required to pay related to services rendered by employees.

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## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

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### **15. Indemnifications**

In the normal course of operations, the Centre provides indemnifications in agreements with its funding bodies, landlords and partner agencies. Under these agreements, the Centre may be required to compensate counterparties for costs incurred as a result of various contingencies such as changes in laws and regulations and litigation claims. The nature of the indemnification agreements prevents the Centre from making a reasonable estimate of the maximum potential amount that the Centre would be required to pay such counterparties.

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### **16. Financial Instruments Risks**

#### **Market Risk**

Market value risk is the risk of potential loss caused by fluctuations in fair value or future cash flows of financial instruments from changes in their underlying market value. While the Centre is exposed to market risk through its investments, this risk is mitigated through purchasing low risk investments and on-going monitoring and reporting.

#### **Interest Rate Risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument, will fluctuate because of changes in market interest rates. While the Centre is exposed to interest rate risk, this risk is mitigated through purchasing low risk investments and on-going monitoring and reporting.

#### **Foreign Currency Risk**

The Centre is exposed to financial risks as a result of exchange rate fluctuations with respect to its investments held in U.S. dollars. See Note 4(a) for the currency risk exposure relating to investments.

There have been no changes to the above risks from the prior year.

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### **17. Credit Facility**

The Centre has a line of credit with a limit of \$80,000 (2024 - \$80,000). This credit facility was not used in 2025 or 2024.

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## Macaulay Centres for Children Notes to Financial Statements

**December 31, 2025**

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### 18. Public Health Agency of Canada Funding

The Centre received funding from the Public Health Agency of Canada to deliver the Program Without Walls program ("PWW"). The Centre administers the funds by distributing it to various organizations who are also involved in the delivery of the PWW program. The details of the funding received are as follows:

	<u>2025</u>	<u>2024</u>
Opening deferred contributions balance	\$ 24,009	\$ 99,468
Funding received	376,700	370,142
Funding distributed to other agencies	(77,279)	(186,881)
Funding utilized by the Centre	<u>(217,665)</u>	<u>(258,720)</u>
Closing deferred contributions balance	<u>\$ 105,765</u>	<u>\$ 24,009</u>

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### 19. Comparative Figures

Certain comparative figures have been reclassified to conform with the method of presentation adopted for the current year.

**Macaulay Centres for Children**

**Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs FH Miller</b>	<b>Eligible costs Keelesdale</b>	<b>Eligible costs St Nicholas</b>	<b>Eligible costs Mountview</b>	<b>Eligible costs Warren Park</b>
Program Staff (A)	\$ 158,094	\$ 531,027	\$ 48,181	\$ 34,590	\$ 415,201
Supervisors (B)	35,414	122,153	29,911	44,436	153,778
Accommodations (C)	12,372	41,457	4,437	3,746	38,934
Operations (D)	53,017	271,935	38,724	18,198	92,847
Total sum of all eligible costs incurred for the eligible centres, BEFORE one-time, unexpected costs (E = A + B + C + D)	258,897	966,572	121,253	100,970	700,760
Actual Cost Covered as per Approved One-Time, Unexpected Cost (F)	-	-	-	-	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (E - F)	\$ 258,897	\$ 966,572	\$ 121,253	\$ 100,970	\$ 700,760
Actual Base Fee Revenue from Families	\$ 102,247	\$ 149,083	\$ 18,216	\$ 28,159	\$ 193,098
Actual Base fee Revenue from Fee Subsidies	\$ 6,681	\$ 117,092	\$ 16,738	\$ 2,956	\$ 20,896

**Macaulay Centres for Children**

**Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs St Andre</b>	<b>Eligible costs St John</b>	<b>Eligible costs St Jane</b>	<b>Eligible costs St Jude</b>	<b>Eligible costs HJ Alexander</b>
Program Staff (A)	\$ 110,878	\$ 1,023,141	\$ 52,661	\$ 59,650	\$ 87,001
Supervisors (B)	52,339	153,757	29,869	43,316	45,448
Accommodations (C)	5,346	89,172	4,579	4,262	9,365
Operations (D)	68,401	285,367	21,987	26,588	55,055
Total sum of all eligible costs incurred for the eligible centres, BEFORE one-time, unexpected costs (E = A + B + C + D)	236,964	1,551,437	109,096	133,816	196,869
Actual Cost Covered as per Approved One-Time, Unexpected Cost (F)	-	-	-	-	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (E - F)	\$ 236,964	\$ 1,551,437	\$ 109,096	\$ 133,816	\$ 196,869
Actual Base Fee Revenue from Families	\$ 33,937	\$ 166,631	\$ 14,970	\$ 18,484	\$ 31,017
Actual Base fee Revenue from Fee Subsidies	\$ 41,238	\$ 185,866	\$ 25,804	\$ 21,867	\$ 43,324

**Macaulay Centres for Children**

**Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs St Thomas</b>	<b>Eligible costs Humberwood</b>	<b>Eligible costs Dovercourt</b>	<b>Eligible costs George Syme</b>	<b>Eligible costs Valleyfield</b>
Program Staff (A)	\$ 44,380	\$ 1,123,587	\$ 624,530	\$ 739,233	\$ 67,978
Supervisors (B)	41,422	234,645	177,124	266,934	42,085
Accommodations (C)	5,090	25,613	65,872	190,526	7,247
Operations (D)	22,427	249,241	212,082	729,084	56,457
Total sum of all eligible costs incurred for the eligible centres, BEFORE one-time, unexpected costs (E = A + B + C + D)	113,319	1,633,086	1,079,608	1,925,777	173,767
Actual Cost Covered as per Approved One-Time, Unexpected Cost (F)	-	-	-	-	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (E - F)	\$ 113,319	\$ 1,633,086	\$ 1,079,608	\$ 1,925,777	\$ 173,767
Actual Base Fee Revenue from Families	\$ 32,571	\$ 293,250	\$ 274,692	\$ 252,636	\$ 23,033
Actual Base fee Revenue from Fee Subsidies	\$ 7,996	\$ 265,472	\$ 32,656	\$ 51,218	\$ 44,619

**Macaulay Centres for Children**

**Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs Pelmo Park</b>	<b>Eligible costs Regent Street</b>	<b>Eligible costs Jane Street</b>	<b>Eligible costs St Paul</b>	<b>Eligible costs Stanley</b>
Program Staff (A)	\$ 29,523	\$ 446,402	\$ 1,209,002	\$ 683,379	\$ 1,213,552
Supervisors (B)	33,791	82,339	181,517	153,273	175,076
Accommodations (C)	4,662	47,112	97,539	105,767	117,304
Operations (D)	34,880	214,416	363,049	436,619	366,321
Total sum of all eligible costs incurred for the eligible centres, BEFORE one-time, unexpected costs (E = A + B + C + D)	102,856	790,269	1,851,107	1,379,038	1,872,253
Actual Cost Covered as per Approved One-Time, Unexpected Cost (F)	-	-	-	-	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (E - F)	\$ 102,856	\$ 790,269	\$ 1,851,107	\$ 1,379,038	\$ 1,872,253
Actual Base Fee Revenue from Families	\$ 4,494	\$ 97,300	\$ 298,566	\$ 244,176	\$ 158,581
Actual Base fee Revenue from Fee Subsidies	\$ 11,191	\$ 14,787	\$ 28,215	\$ 32,815	\$ 208,156

**Macaulay Centres for Children**

**Schedule 1 - Canada-Wide Early Learning and Child Care (CWELCC) - Centres**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs Marlee</b>	<b>Eligible costs Tippett</b>	<b>Eligible costs Total</b>
Program Staff (A)	\$ 982,657	\$ 969,400	\$ 10,654,047
Supervisors (B)	166,139	154,828	2,419,594
Accommodations (C)	145,296	79,414	1,105,112
Operations (D)	191,233	182,076	3,990,004
Total sum of all eligible costs incurred for the eligible centres, BEFORE one-time, unexpected costs (E = A + B + C + D)	1,485,325	1,385,718	18,168,757
Actual Cost Covered as per Approved One-Time, Unexpected Cost (F)	-	-	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (E - F)	\$ 1,485,325	\$ 1,385,718	\$ 18,168,757
Actual Base Fee Revenue from Families	\$ 236,321	\$ 199,816	\$ 2,871,278
Actual Base fee Revenue from Fee Subsidies	\$ 20,053	\$ 47,738	\$ 1,247,378

**Macaulay Centres for Children**  
**Schedule 2 - Canada-Wide Early Learning and Child Care (CWELCC) - HCC**

**For the year ended December 31, 2025**

<b>Actual Program Costs</b>	<b>Eligible costs Home Child Care</b>
Actual Visitor Staff (A)	\$ 616,505
Home Provider Fees Paid (B)	3,917,751
Agency Operation Costs (C)	1,078,715
Total sum of all eligible costs incurred for the eligible programs, BEFORE one-time, unexpected costs (D = A + B + C)	5,612,971
Actual Cost Covered as per Approved One-Time, Unexpected Cost (E)	-
Total sum of all eligible costs incurred for the eligible centres, AFTER one-time, unexpected costs (D - E)	\$ 5,612,971
Actual Base Fee Revenue from Families	\$ 548,119
Actual Base fee Revenue from Fee Subsidies	\$ 947,431